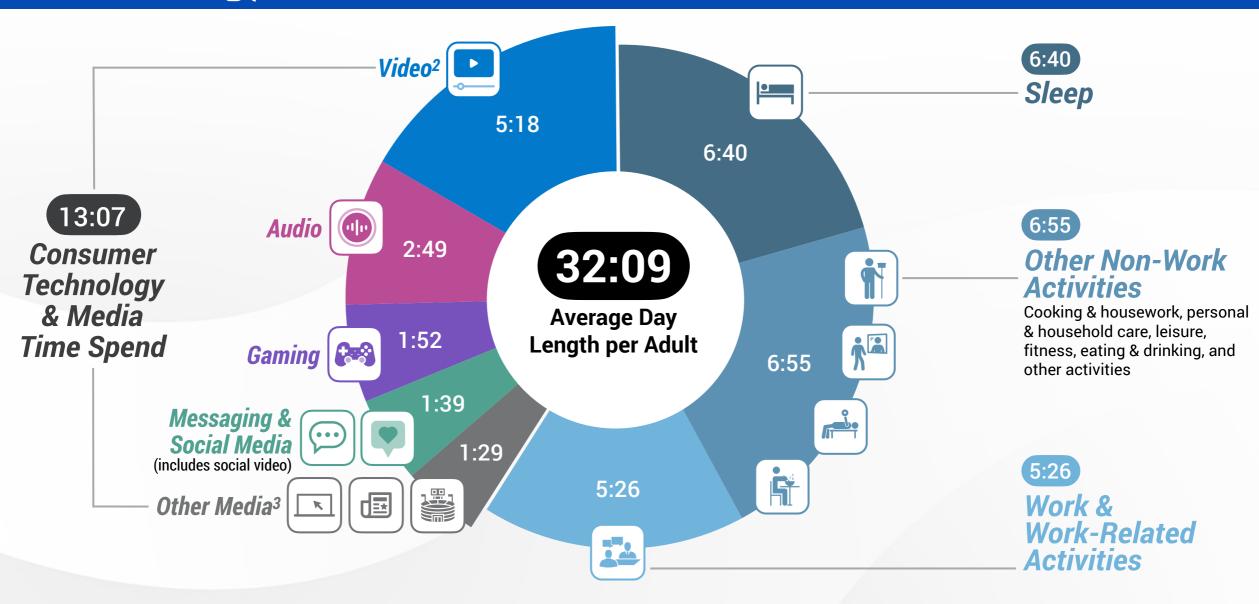


CREATED FOR ACTIVATE BY ASA



Activate's Attention Clock: Our analysis of consumer technology and media activity shows that multi-tasking leads to a 32-hour day for the average American, with over 13 hours spent using technology and media

AVERAGE DAY BY ACTIVITY PER ADULT AGED 18+1, U.S., 2023, HOURS:MINUTES

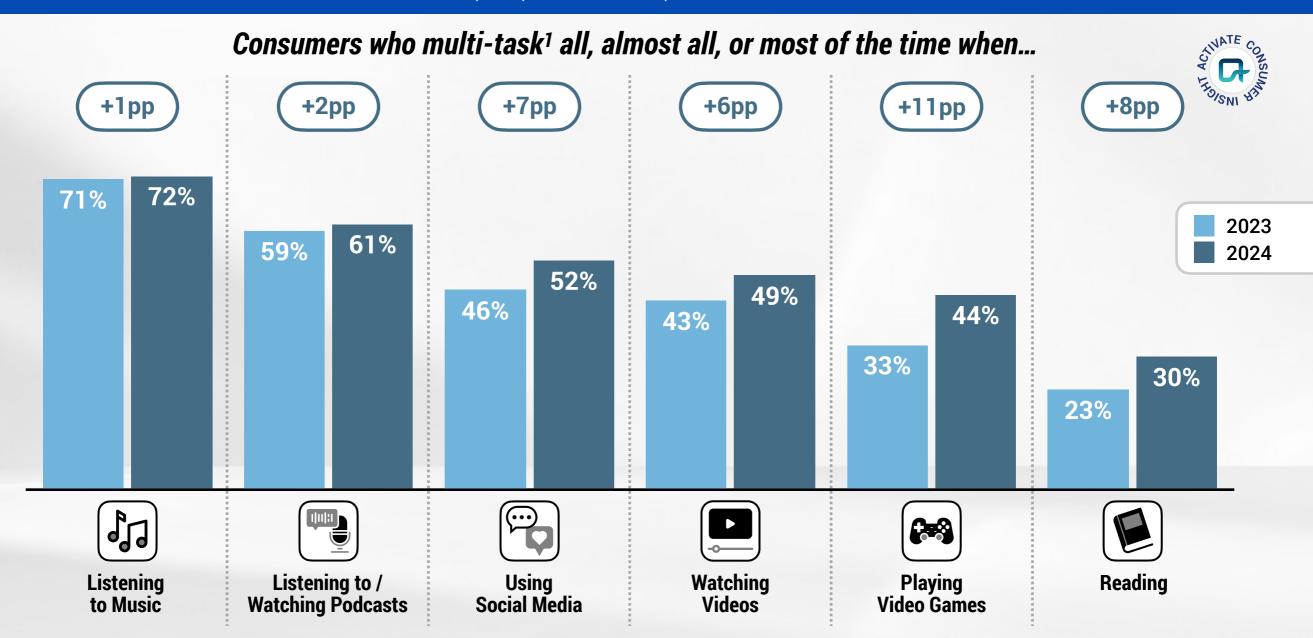




^{1.} Behaviors averaged over seven days. Figures do not sum due to rounding. 2. "Video" includes YouTube. 3. "Other Media" includes media activities outside of the listed categories, such as browsing websites, reading, and attending live events. Sources: Activate analysis, Activate 2024 Consumer Technology & Media Research Study (n = 4,004), Company filings, Comscore, Conviva, data.ai, eMarketer, Gallup, GWI, Interactive Advertising Bureau, Music Biz, National Sleep Foundation, Newzoo, Nielsen, NPD Group, Omdia, Pew Research Center, PricewaterhouseCoopers, U.S. Bureau of Labor Statistics, YouGov

People are multi-tasking more than ever

MULTI-TASKING¹ BEHAVIOR BY ACTIVITY², U.S., 2023 VS. 2024, % ADULTS AGED 18+ WHO ENGAGE IN EACH ACTIVITY



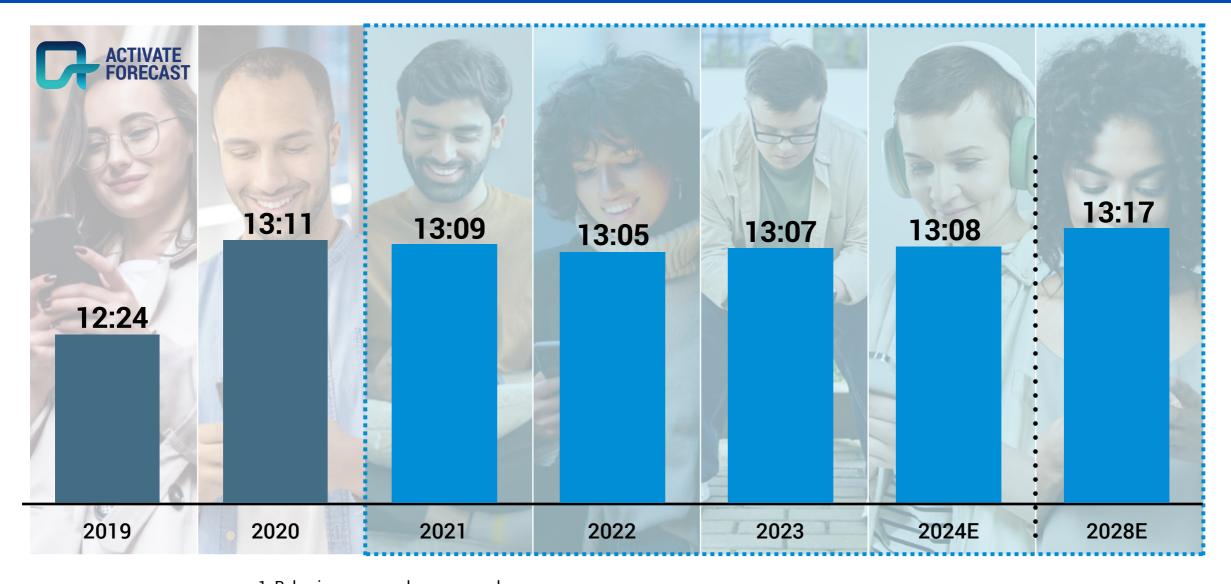


^{1. &}quot;Multi-tasking" is defined as simultaneously doing another activity, such as working, cleaning, cooking, or exercising. 2. Figures do not sum due to rounding.

Sources: Activate analysis, Activate 2023 Consumer Technology & Media Research Study (n = 4,023), Activate 2024 Consumer Technology & Media Research Study (n = 4,004)

Multi-tasked time with technology and media jumped during COVID-19 and the increase has been sustained; we forecast that it will grow by nine minutes, reaching 13:17 by 2028

AVERAGE DAILY TECHNOLOGY AND MEDIA ATTENTION PER ADULT AGED 18+1, U.S., 2019-2024E VS. 2028E, HOURS:MINUTES



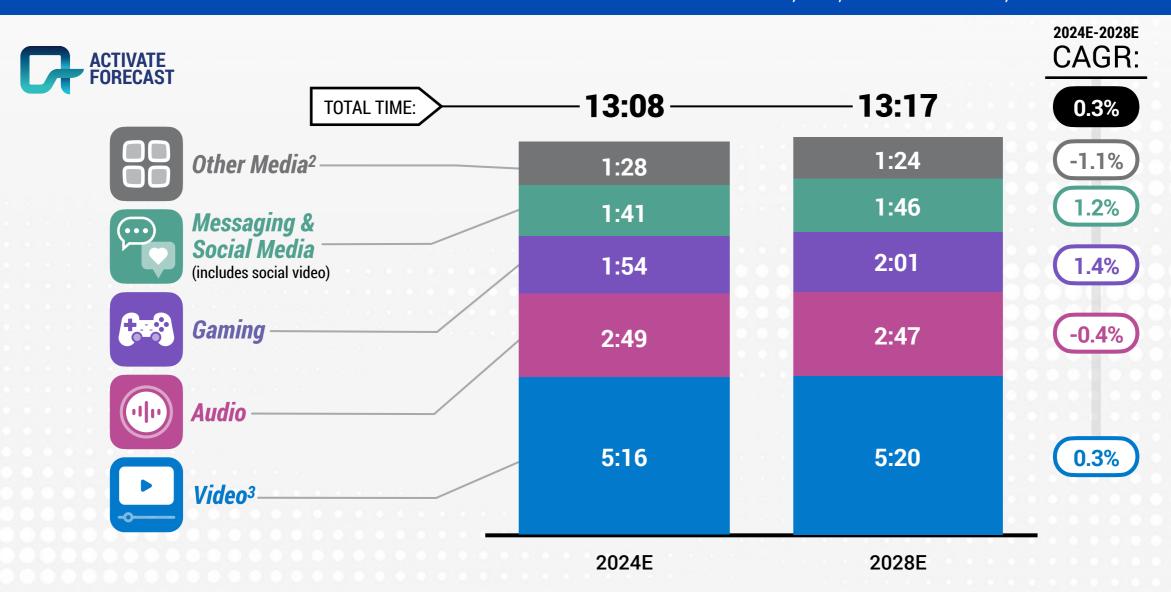


1. Behaviors averaged over seven days.

Sources: Activate analysis, Activate 2019 Consumer Technology & Media Research Study (n = 4,006), Activate 2020 Consumer Technology & Media Research Study (n = 4,003), Activate 2021 Consumer Technology & Media Research Study (n = 4,018), Activate 2021 Consumer Video Research Study (n = 2,014), Activate 2022 Consumer Technology & Media Research Study (n = 4,001), Activate 2023 Consumer Technology & Media Research Study (n = 4,023), Activate 2024 Consumer Technology & Media Research Study (n = 4,004), Company filings, Comscore, Conviva, data.ai, eMarketer, Gallup, GWI, Interactive Advertising Bureau, Music Biz, National Śleep Foundation, Newzoo, Nielsen, NPD Group, Omdia, Pew Research Center, PricewaterhouseCoopers, U.S. Bureau of Labor Statistics, YouGov

The nine-minute increase of daily technology and media attention will be driven by Gaming, Messaging/Social Media, and Video

AVERAGE DAILY TECHNOLOGY AND MEDIA ATTENTION PER ADULT AGED 18+1, U.S., 2024E VS. 2028E, HOURS:MINUTES



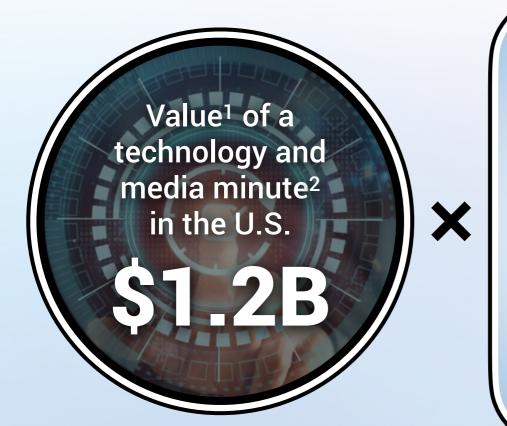


^{1.} Behaviors averaged over seven days. Figures do not sum due to rounding. 2. "Other Media" includes media activities outside of the listed categories, such as browsing websites, reading, and attending live events. 3. "Video" includes YouTube.

Sources: Activate analysis, Activate 2024 Consumer Technology & Media Research Study (n = 4,004), Company filings, Comscore, Conviva, data.ai, eMarketer, Gallup, GWI, Interactive Advertising Bureau, Music Biz, National Sleep Foundation, Newzoo, Nielsen, NPD Group, Omdia, Pew Research Center, PricewaterhouseCoopers, U.S. Bureau of Labor Statistics, YouGov

Those additional nine minutes will add over \$10B to the U.S. consumer technology and media industry







9 additional minutes

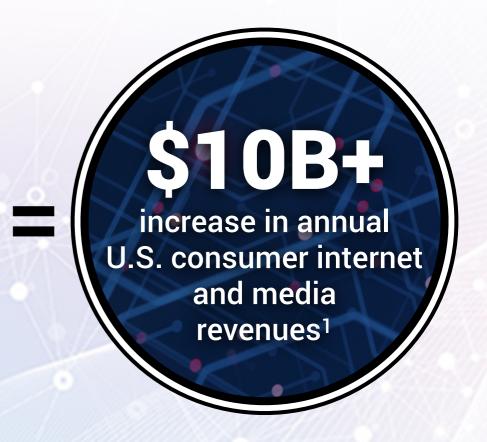
each day with technology and media by 2028E³











1. Includes revenues from radio subscription and licensing fees, recorded music, book publishing, magazine publishing, newspaper publishing, video games, filmed entertainment, TV subscription and licensing fees, internet access, digital advertising, and traditional advertising on these platforms. 2. Reflects the annual value of one minute of technology and media time each day for the average American in 2024E. Based on behaviors averaged over seven days. Includes video, audio, gaming, messaging & social media, and other media (e.g. browsing websites, reading, and attending live events). 3. Includes time spent with video, audio, gaming, messaging & social media, and other media (e.g. browsing websites, reading, and attending live events).



Sources: Activate analysis, Activate 2024 Consumer Technology & Media Research Study (n = 4,004), Alliance for Audited Media, Company filings, Comscore, Conviva, data.ai, Dentsu International, eMarketer, Gallup, GroupM, GWI, IBISWorld, Interactive Advertising Bureau, Music Biz, National Sleep Foundation, Newzoo, Nielsen, NPD Group, Omdia, Pew Research Center, PricewaterhouseCoopers, U.S. Bureau of Labor Statistics, YouGov, Zenith Media







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Activate Technology & Media Outlook 2025



Thank you!

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