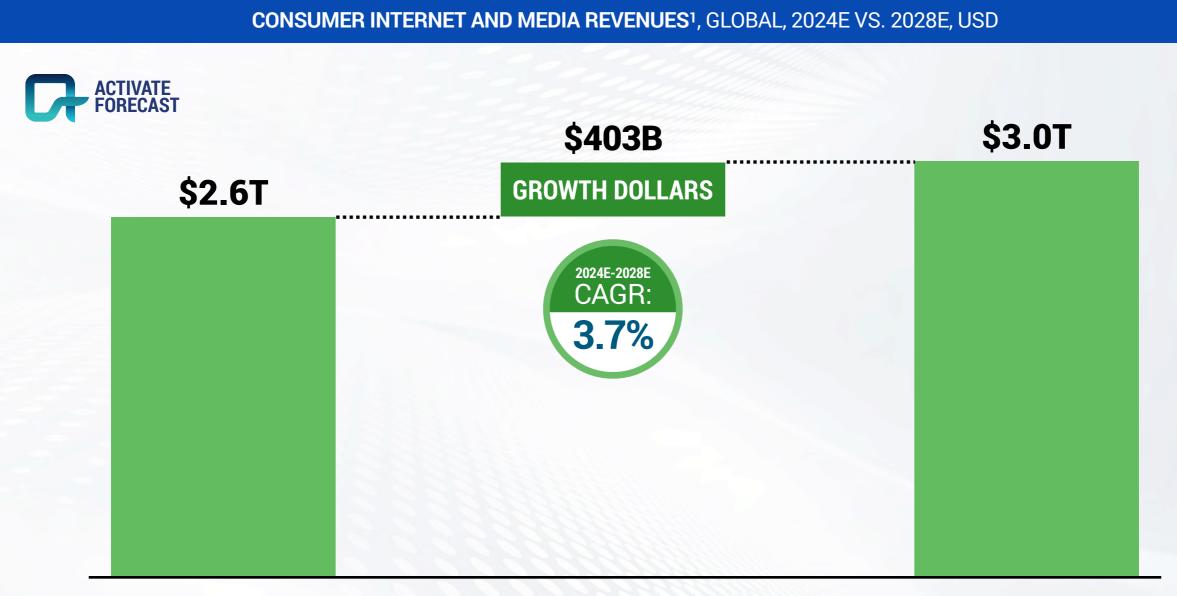
ACTIVATE CONSULTING TECHNOLOGY & MEDIA OUTLOOK 2025 CONSUMER INTERNET & MEDIA REVENUES







We forecast significant growth ahead for the global consumer internet and media industries, increasing by over \$400B between 2024 and 2028



2024E

2028E



 "Consumer internet and media revenues" include revenues from radio subscription and licensing fees, recorded music, book publishing, magazine publishing, newspaper publishing, video games, filmed entertainment, TV subscription and licensing fees, internet access, digital advertising, and traditional advertising on these platforms. Sources: Activate analysis, Alliance for Audited Media, Dentsu International, eMarketer, GroupM, IBISWorld, Newzoo, Omdia, Pew Research Center, PricewaterhouseCoopers, Zenith Media



Global advertising spend will drive more than half of the growth in consumer internet and media revenues

GROWTH IN CONSUMER INTERNET AND MEDIA REVENUE¹ BY SEGMENT, GLOBAL, 2024E VS. 2028E, USD 2024E-2028E CAGR: CTIVATE FORECAST \$3.0T \$62**B** 3.7% \$228**B** \$114**B** \$2.6T 2.1% 25% Paid 27% Content² ADVERTISING DRIVING OVER HALF OF THE GROWTH 37% **Advertising** 34%

2024E

39%

2028E

38%

 "Consumer internet and media revenues" include revenues from radio subscription and licensing fees, recorded music, book publishing, magazine publishing, newspaper publishing, video games, filmed entertainment, TV subscription and licensing fees, internet access, digital advertising, and traditional advertising on these platforms.
"Paid content" includes radio subscription and licensing fees, recorded music, book publishing, magazine publishing, newspaper publishing, video games, filmed entertainment, and TV subscription and licensing fees.
"Internet access" includes fixed broadband, wireless, and mobile internet access.



Revenue

Cost of

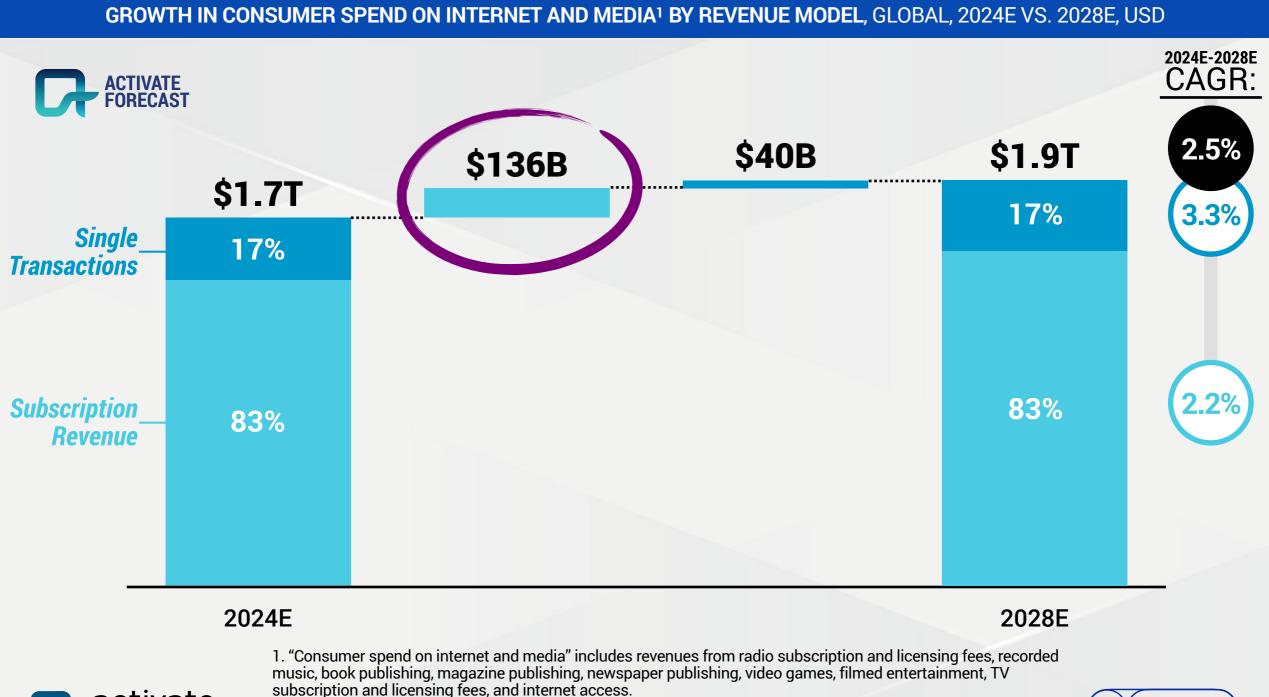
Internet

Access³

Sources: Activate analysis, Alliance for Audited Media, Dentsu International, eMarketer, GroupM, IBISWorld, Newzoo, Omdia, Pew Research Center, PricewaterhouseCoopers, Zenith Media



Subscriptions will make up the vast majority of the growth in consumer spend, adding \$136B by 2028





Sources: Activate analysis, Alliance for Audited Media, Dentsu International, eMarketer, GroupM, IBISWorld, Newzoo, Omdia, Pew Research Center, PricewaterhouseCoopers, Zenith Media









4



Activate growth. Own the future.

Technology. Internet. Media. Entertainment. eCommerce. These are the industries we've shaped, but the future is where we live.

Activate Consulting helps technology and media companies drive revenue growth, identify new strategic opportunities, and position their businesses for the future.

As the leading management consulting firm for these industries, we know what success looks like because we've helped our clients achieve it in the key areas that will impact their top and bottom lines.

Together, we can help you grow faster than the market and smarter than the competition.

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11 Madison Square North, New York 10010 212 316 4444 Activate Consulting: We help leading companies and innovators grow their revenues, take advantage of new opportunities and get ahead of the forces transforming their businesses





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Activate Technology & Media 📎 Outlook 2025



Thank you!

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