



ACTIVATE CONSULTING TECHNOLOGY & MEDIA OUTLOOK 2025 SPORTS MEDIA & BETTING

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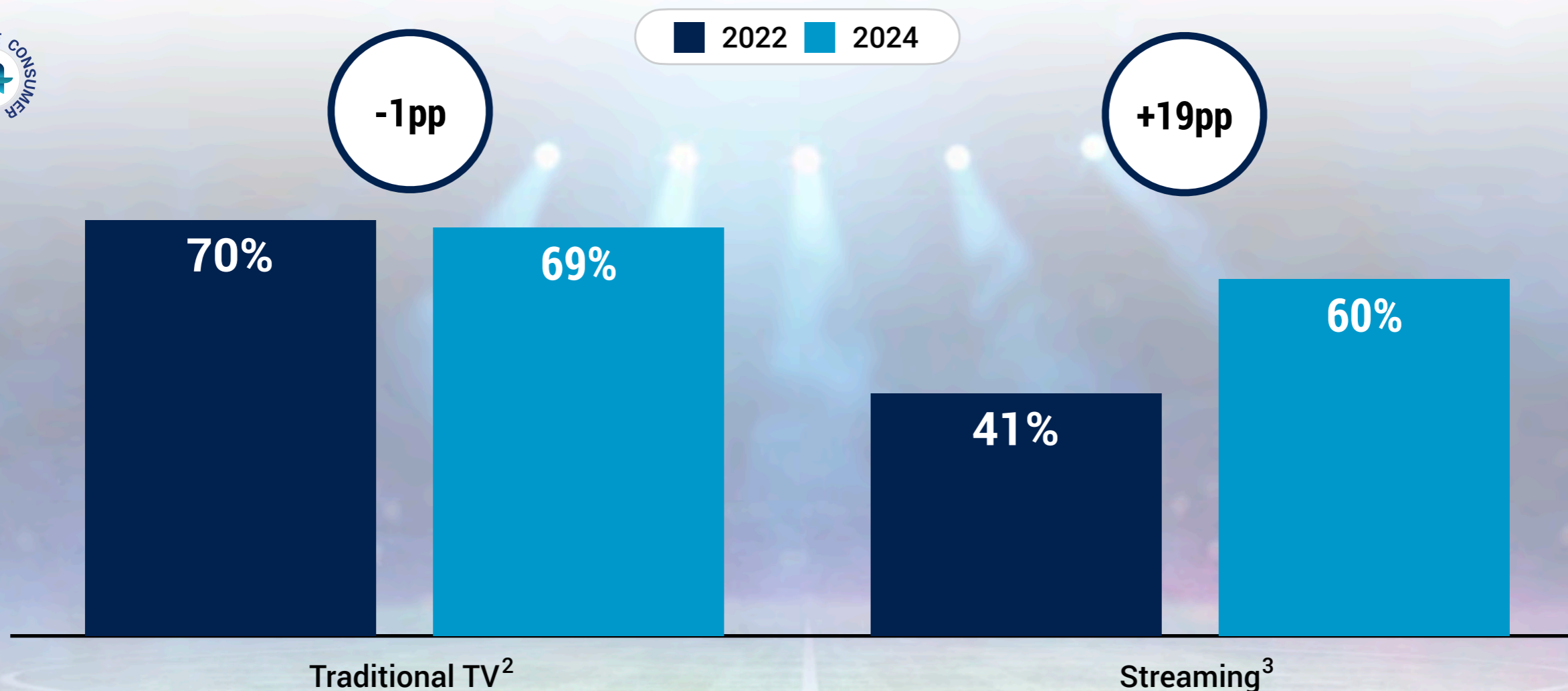
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Sports fans are increasingly watching video on both traditional television and streaming

LIVE SPORTS VIEWERSHIP BY PLATFORM, U.S., 2022 VS. 2024, % LIVE SPORTS VIEWERS¹ AGED 18+



1. "Live Sports Viewers" are defined as adults aged 18+ who have watched at least one live sports event within the last 12 months.
 2. "Traditional TV" consists of viewership through Pay TV (i.e. cable/satellite TV subscriptions) and over-the-air (e.g. watching for free through an antenna). 3. "Streaming" is defined as video watched on Connected TV, mobile phone, tablet, or desktop/laptop. Connected TVs are TV sets that can connect to the internet through built-in internet capabilities (i.e. Smart TVs) or through another device such as a streaming device (e.g. Amazon Fire TV, Apple TV, Google Chromecast, Roku), game console, or Blu-ray player.
 Sources: Activate analysis, Activate 2022 Consumer Technology & Media Research Study (n = 4,001), Activate 2024 Consumer Technology & Media Research Study (n = 4,004)

Sports streaming growth will accelerate as more games from the top leagues are available on streaming (and in some cases exclusively)



AVAILABILITY OF 2024-2025 NFL REGULAR SEASON GAMES¹ BY DISTRIBUTION PLATFORM



Number of Games

Sports streaming growth will accelerate as more games from the top leagues are available on streaming (and in some cases exclusively)

(2/2)



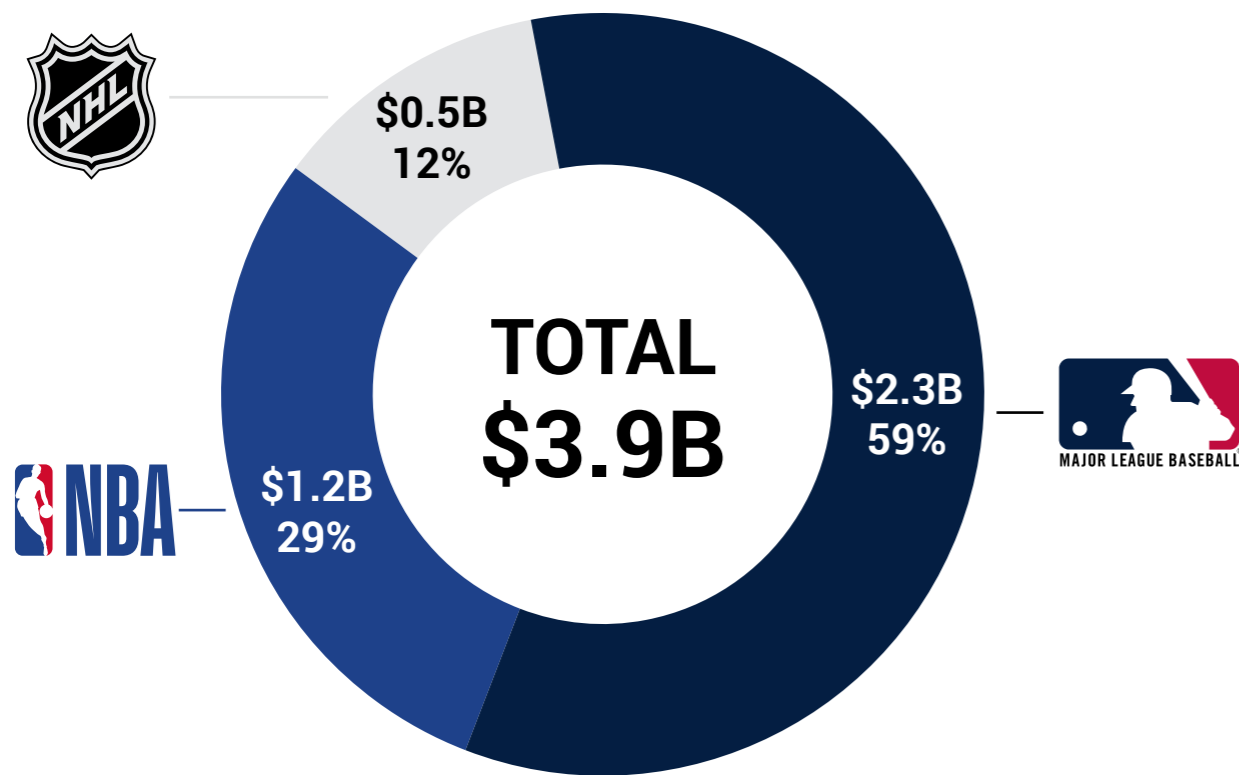
2025-2036 NBA MEDIA RIGHTS DEAL OVERVIEW

LINEAR	STREAMING	ANNUAL VALUE	SEASON PROGRAMMING					
			Finals	CONFERENCE FINALS	FIRST AND SECOND ROUND PLAYOFFS	SoFi PLAY-IN TOURNAMENT	REGULAR SEASON	Emirates NBA CUP ¹
		\$2.6B	Every finals game, each season	10 seasons, 1 series each season	~18 games/season		80 games/season	
		\$2.5B		6 seasons, 1 series each season	~28 games/season		100 games/season	
Not Available		\$1.9B		6 seasons, 1 series each season	~1/3 of games/season	Every game/season (6 games)	66 games/season	Championship game, semi-finals, and quarter-finals

A significant share of NBA games will only be available on streaming beginning with the 2025 season

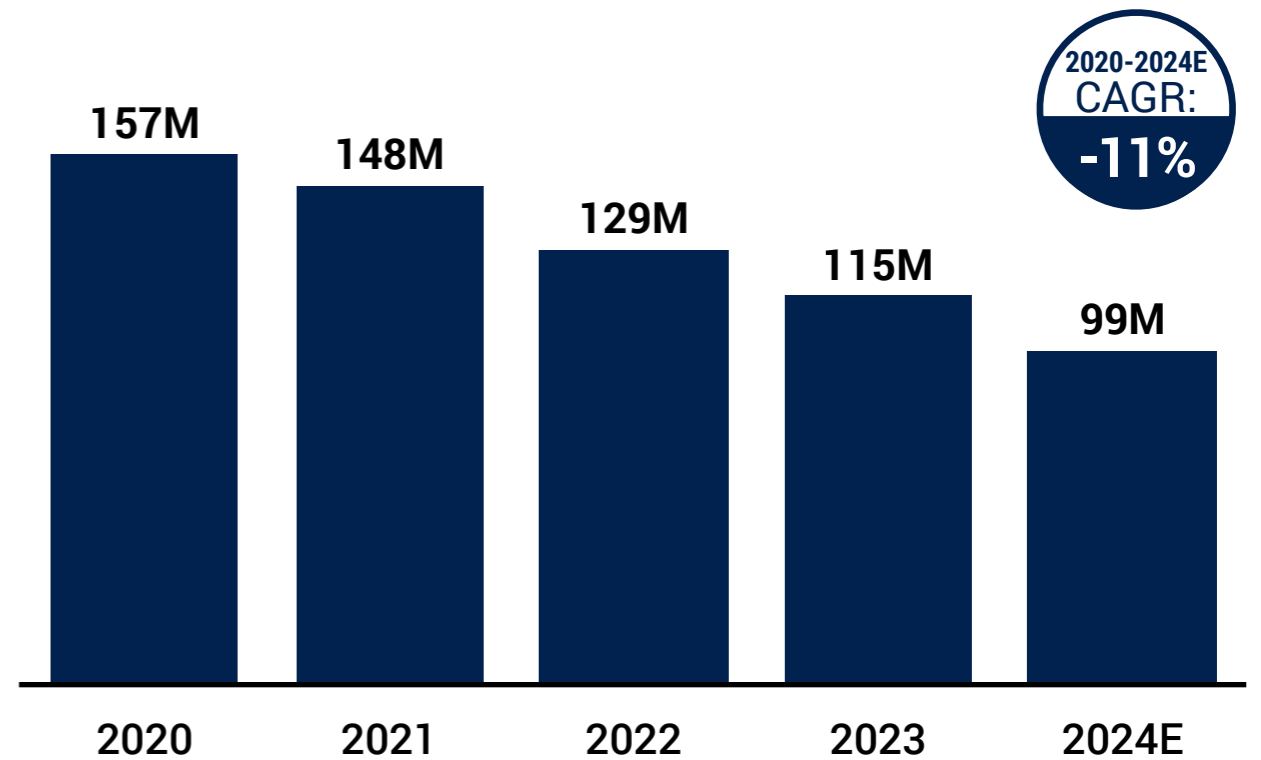
Almost \$4B is at risk as distribution of Regional Sports Networks declines precipitously

LOCAL MLB, NBA, AND NHL ANNUAL RIGHTS VALUE¹, U.S., 2024, BILLIONS USD



Local sports rights deliver ~\$4B in annual revenue to the NBA, MLB, and NHL

TOTAL REGIONAL SPORTS NETWORK SUBSCRIPTIONS, U.S., 2020-2024E, MILLIONS SUBSCRIPTIONS



REGIONAL SPORTS NETWORK EXAMPLES



Private equity investments in sports teams are likely to increase

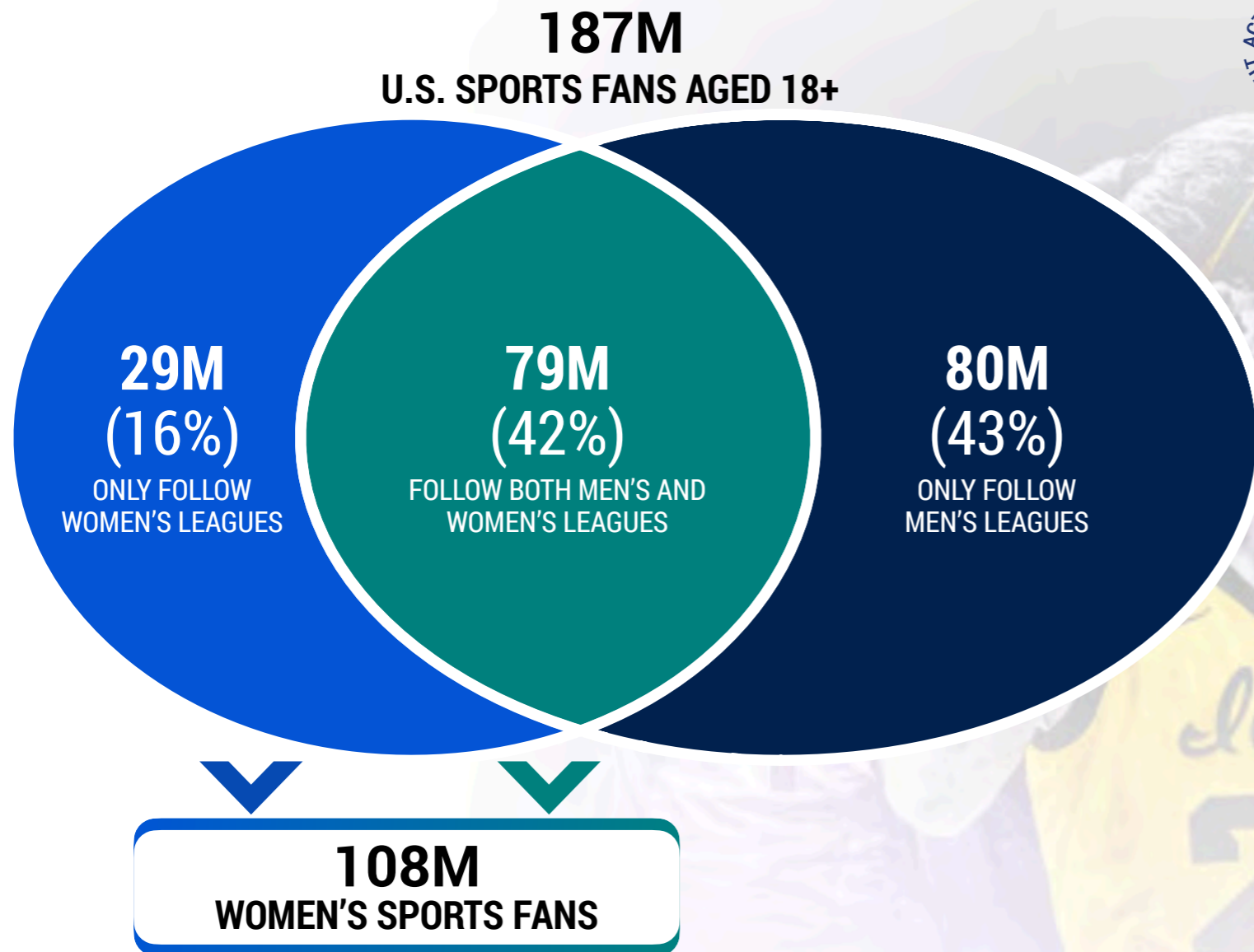
PRIVATE EQUITY INVESTMENTS IN SPORTS TEAMS ACROSS U.S. BIG 4 SPORTS LEAGUES

	<p>In August 2024, NFL owners approved allowing teams to sell up to 10% of equity to a group of eight pre-approved institutional investors:</p> <p>ARCTOS ARES Blackstone CARLYLE CVC DYNASTY EQUITY LUDIS CAPITAL SIXTH STREET</p>		
	<p>ARCTOS</p>    	<p>BLUE OWL</p>   	<p>SIXTH STREET</p> 
	<p>ARCTOS</p>      	<p>REDBIRD CAPITAL PARTNERS</p> 	
	<p>ARCTOS</p>    	<p>REDBIRD CAPITAL PARTNERS</p> 	

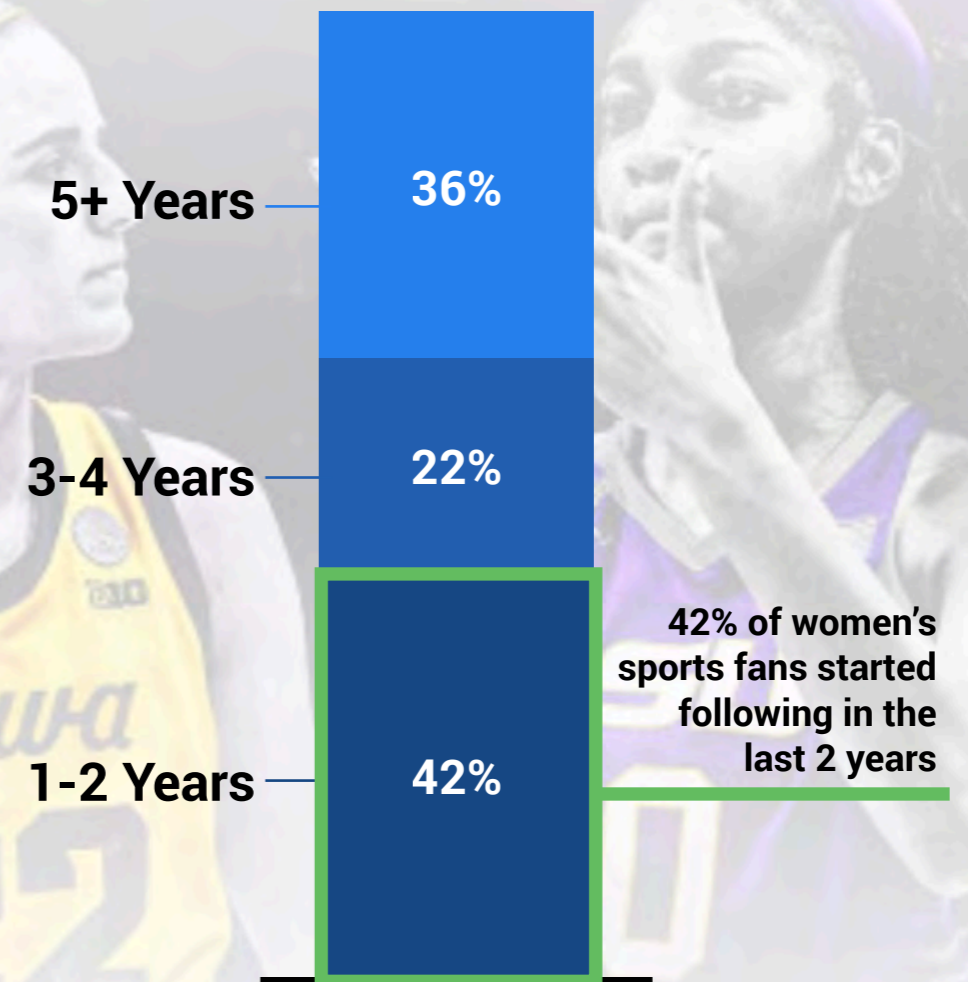
After many years of investment, women's sports have exploded in popularity, reaching 108M U.S. fans in 2024, many of whom started following women's leagues in the last two years

DISTRIBUTION OF SPORTS FANS¹ BY VIEWERSHIP OF WOMEN'S SPORTS², U.S., 2024, MILLIONS SPORTS FANS¹

WOMEN'S SPORTS FANS¹ BY YEARS OF FANDOM, U.S., 2024, % WOMEN'S SPORTS FANS¹



YEARS FOLLOWING WOMEN'S SPORTS

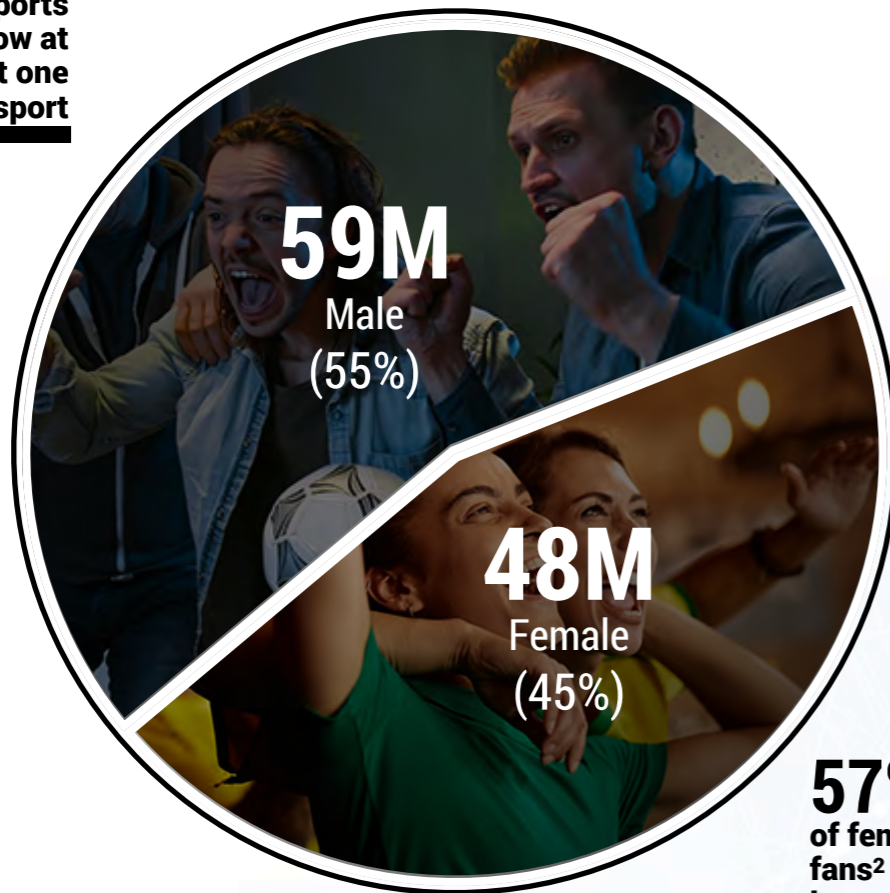


1. "Sports fans" are defined as adults aged 18+ who followed at least one sport in the last 12 months (e.g. attended live games in person, watched live games or game highlights, read articles or statistics).
 2. Figures do not sum due to rounding.
 Sources: Activate analysis, Activate 2024 Consumer Technology & Media Research Study (n = 4,004), U.S. Census Bureau

Women's sports have broad appeal across both men and women, and skew towards younger sports fans

WOMEN'S SPORTS FANS BY GENDER^{1,2}, U.S., 2024, % WOMEN'S SPORTS FANS²

58%
of male sports fans² follow at least one women's sport



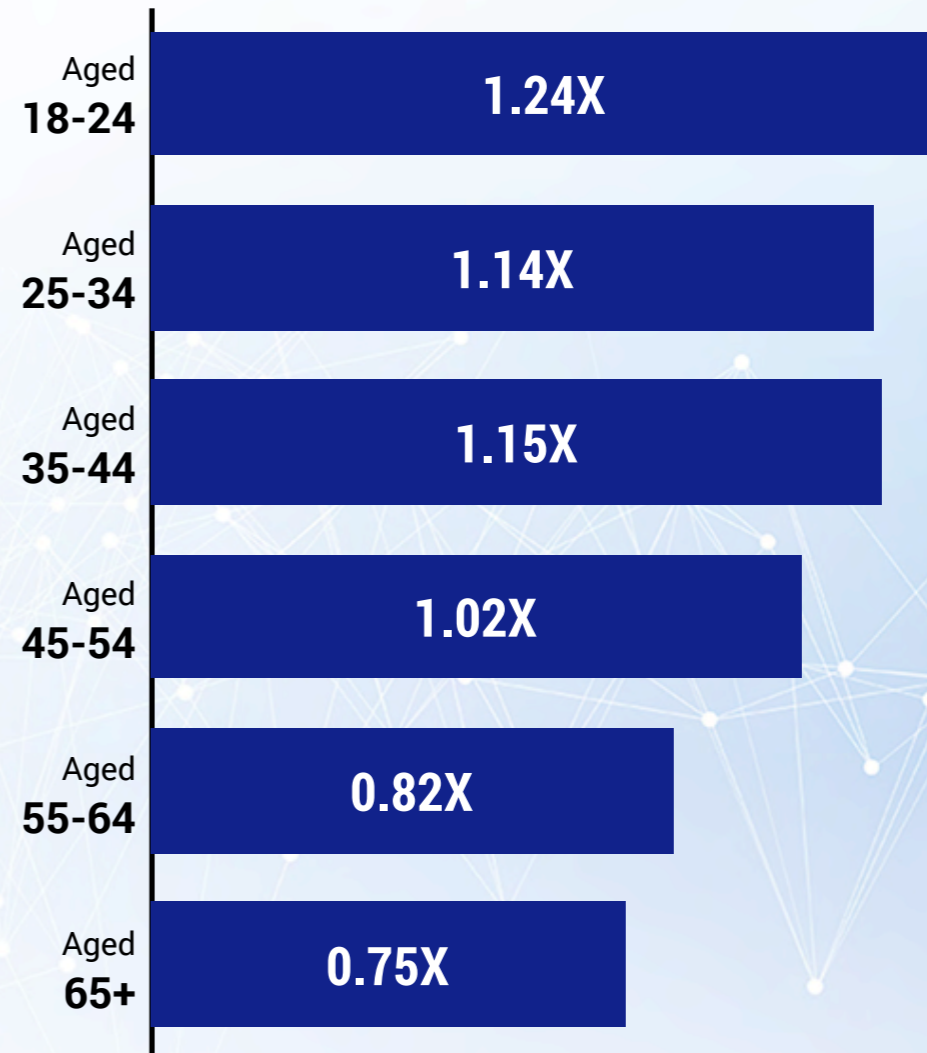
108M
WOMEN'S SPORTS FANS²

57%
of female sports fans² follow at least one women's sport



WOMEN'S SPORTS FANS² BY AGE GROUP, U.S., 2024, SPORTS FANS² IN AGE GROUP INDEXED TO ALL SPORTS FANS²

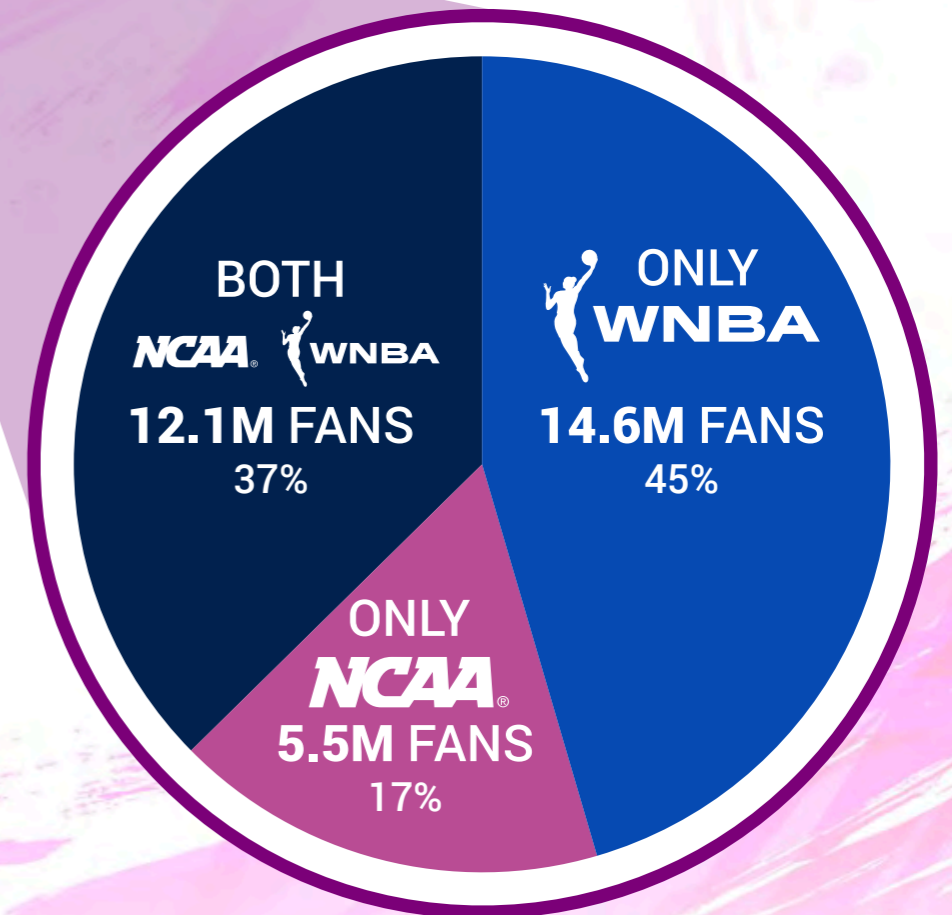
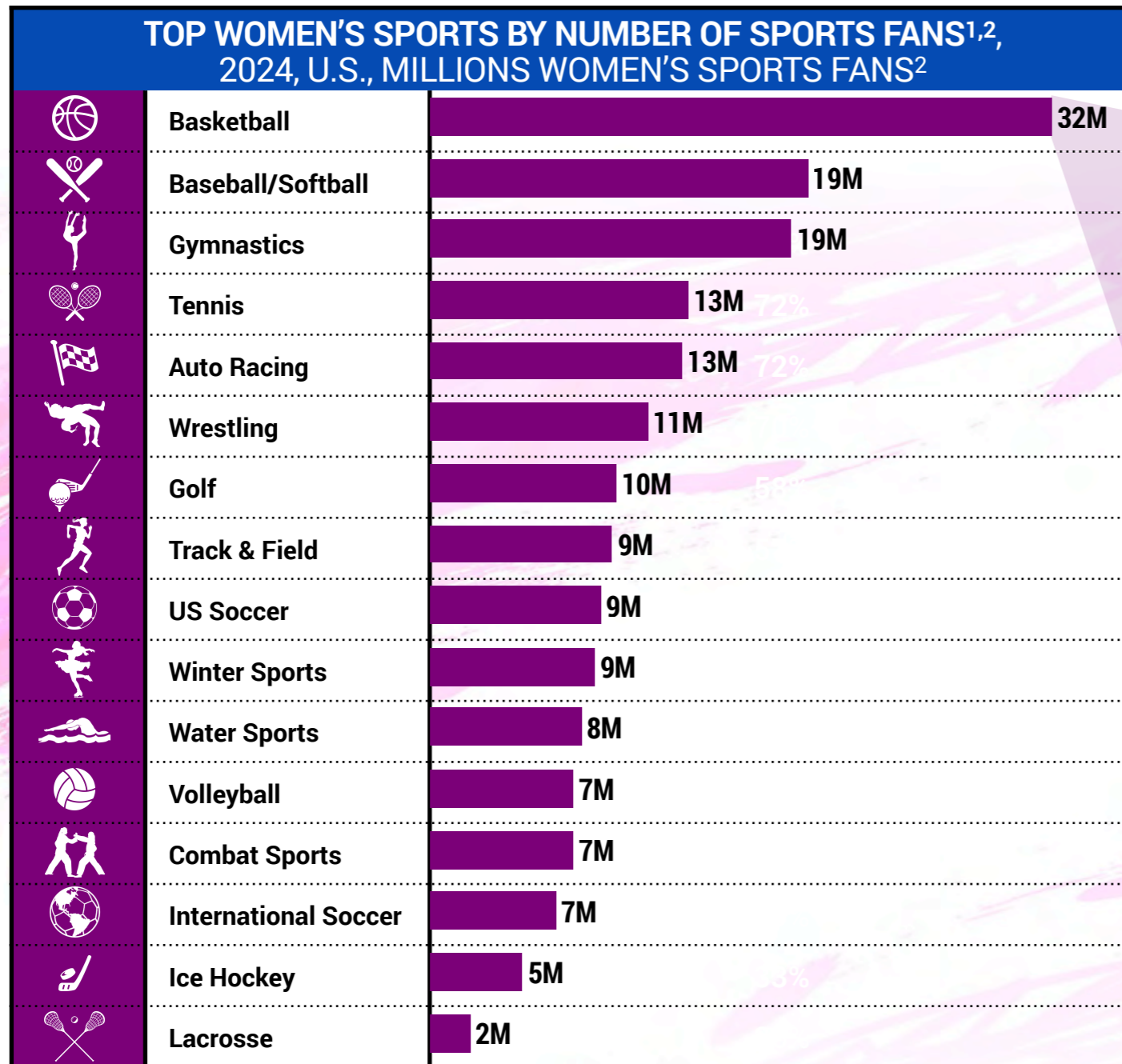
Younger fans are more likely to watch women's sports than the average sports fan²...



1. Figures do not sum due to rounding. 2. "Sports fans" are defined as adults aged 18+ who followed at least one sport in the last 12 months (e.g. attended live games in person, watched live games or game highlights, read articles or statistics).

Sources: Activate analysis, Activate 2024 Consumer Technology & Media Research Study (n = 4,004)

Basketball is the most popular women's sport, with over 30M fans across both the WNBA and the NCAA





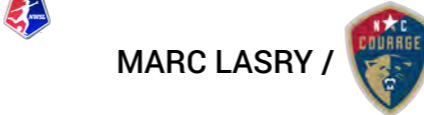




1. Figures do not sum to 100% due to rounding. 2. "Sports fans" are defined as adults aged 18+ who followed at least one sport in the last 12 months (e.g. attended live games in person, watched live games or game highlights, read articles or statistics).

Sources: Activate analysis, Activate 2024 Consumer Technology & Media Research Study (n = 4,004), U.S. Census Bureau

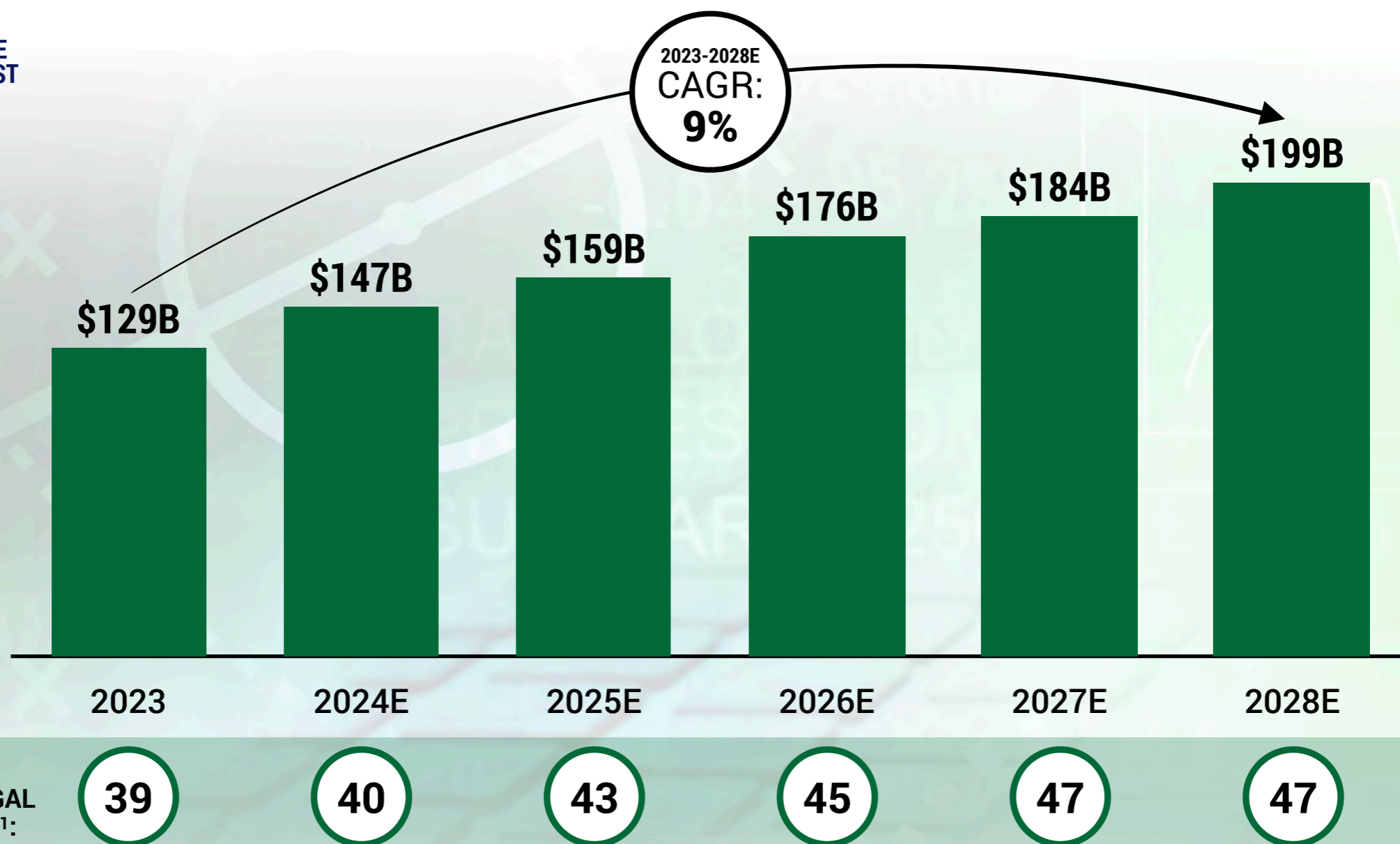
The broad appeal of women's sports has led to significant investment in video rights, teams, and new leagues

MAJOR NORTH AMERICAN INVESTMENTS AND LEAGUE EXPANSIONS/LAUNCHES IN WOMEN'S SPORTS

INVESTMENT TRENDS	KEY EVENTS & ANNOUNCEMENTS		
<p>MEDIA RIGHTS INVESTMENTS</p>	 <p>11-year, \$2.2B media rights deal announced in July 2024</p>	 <p>Multi-year agreement making Peacock the streaming provider for USL Super League matches announced in June 2024</p>	 <p>4-year, \$240M media rights deal announced in Nov. 2023</p>
<p>TEAM ACQUISITIONS & EXPANSIONS</p>	 <p>PORTLAND EXPANSION</p> <p>Portland awarded league's 15th franchise in Sept. 2024; play to begin in 2026, following Golden State (2025) and Toronto (2026)</p>	 <p>MARC LASRY /</p> <p>Majority stake acquisition in Sept. 2024, valuing club at \$108M</p>	 <p>WILLOW BAY & BOB IGER /</p> <p>Majority stake acquisition in July 2024, valuing club at \$250M</p>
<p>CREATION OF NEW LEAGUES</p>	 <p>Inaugural season plans to be launched in 2025; investors include former athletes such as Alex Morgan, Carmelo Anthony, and Steve Nash</p>	<p>LOVB</p> <p>Inaugural season plans to be launched in Jan. 2025; \$50M raised as of late 2023, and investors include Jayson Tatum and Billie Jean King</p>	<p>MARK WALTER /</p> <p>PVHL</p> <p>Inaugural season launched in Jan. 2024; all six inaugural teams owned by Mark Walter</p>

Sports betting will be a significant driver of sports fan engagement; we forecast that the total amount wagered in sports betting will reach ~\$200B by 2028

TOTAL SPORTS BETTING AMOUNT WAGERED¹, U.S., 2023-2028E, BILLIONS USD



NUMBER OF STATES WITH LEGAL SPORTS BETTING¹:

Today, sports betting is legal and live in 39 states, accounting for approximately two-thirds of the U.S. adult population

SPORTS BETTING MARKET LIVE STATES¹ BY CHANNEL, U.S., SEPT. 2024



39
LEGAL & LIVE STATES¹

28 LEGAL ONLINE & IN-PERSON²

9 LEGAL IN-PERSON ONLY³

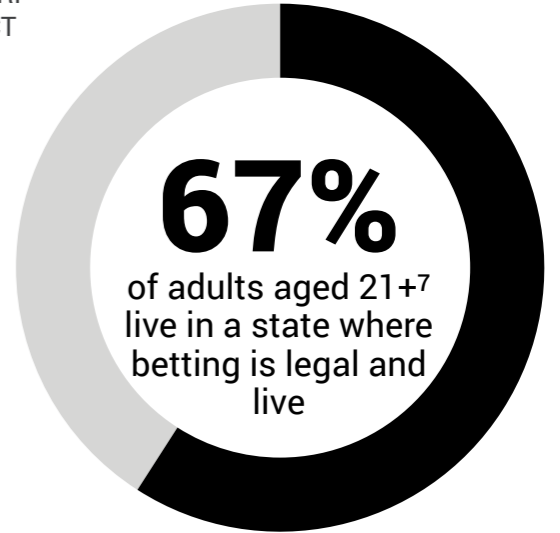
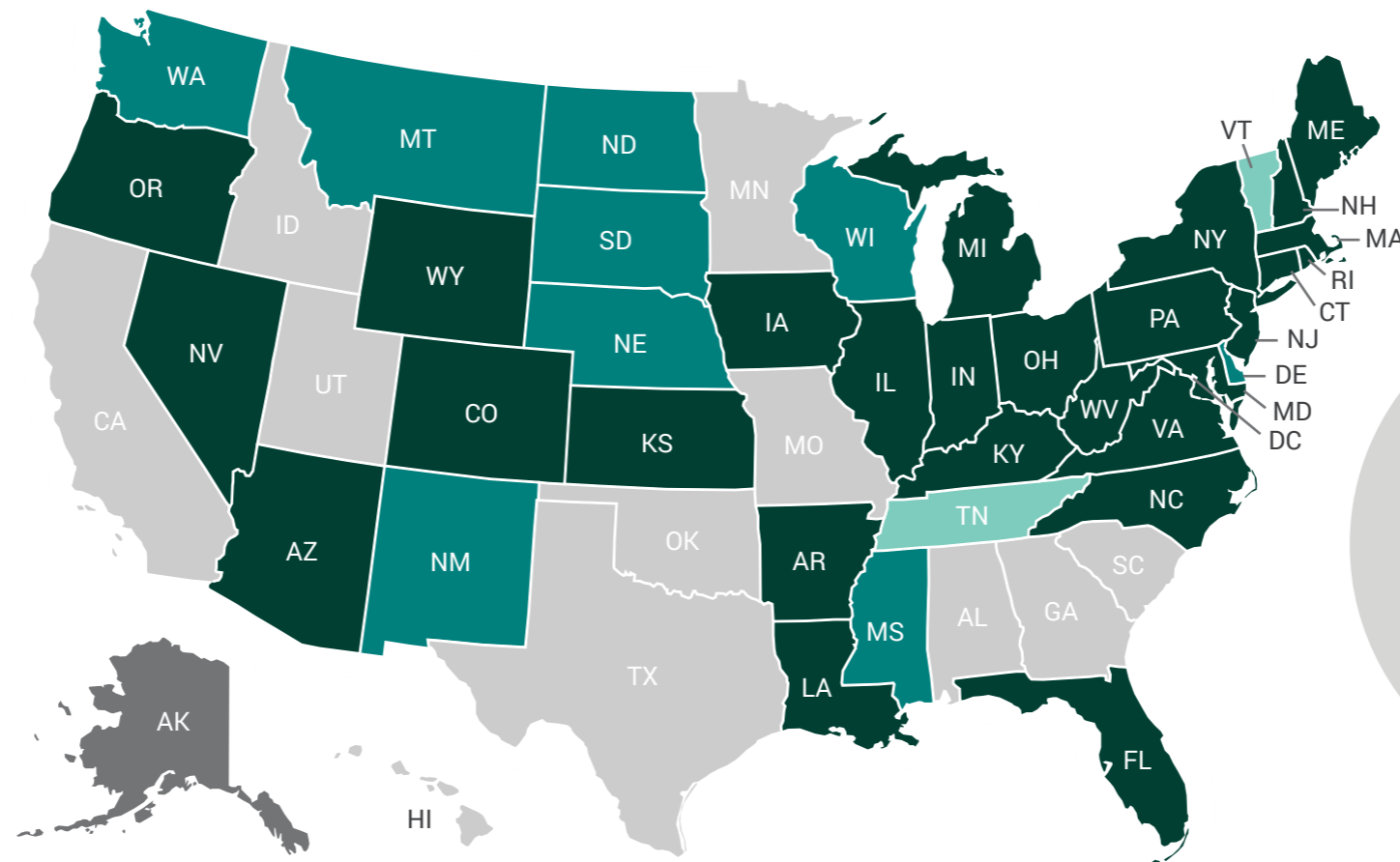
2 LEGAL ONLINE ONLY⁴

12
NON-LIVE STATES¹

0 LEGAL NOT LIVE⁵

1 PENDING LEGISLATION⁶

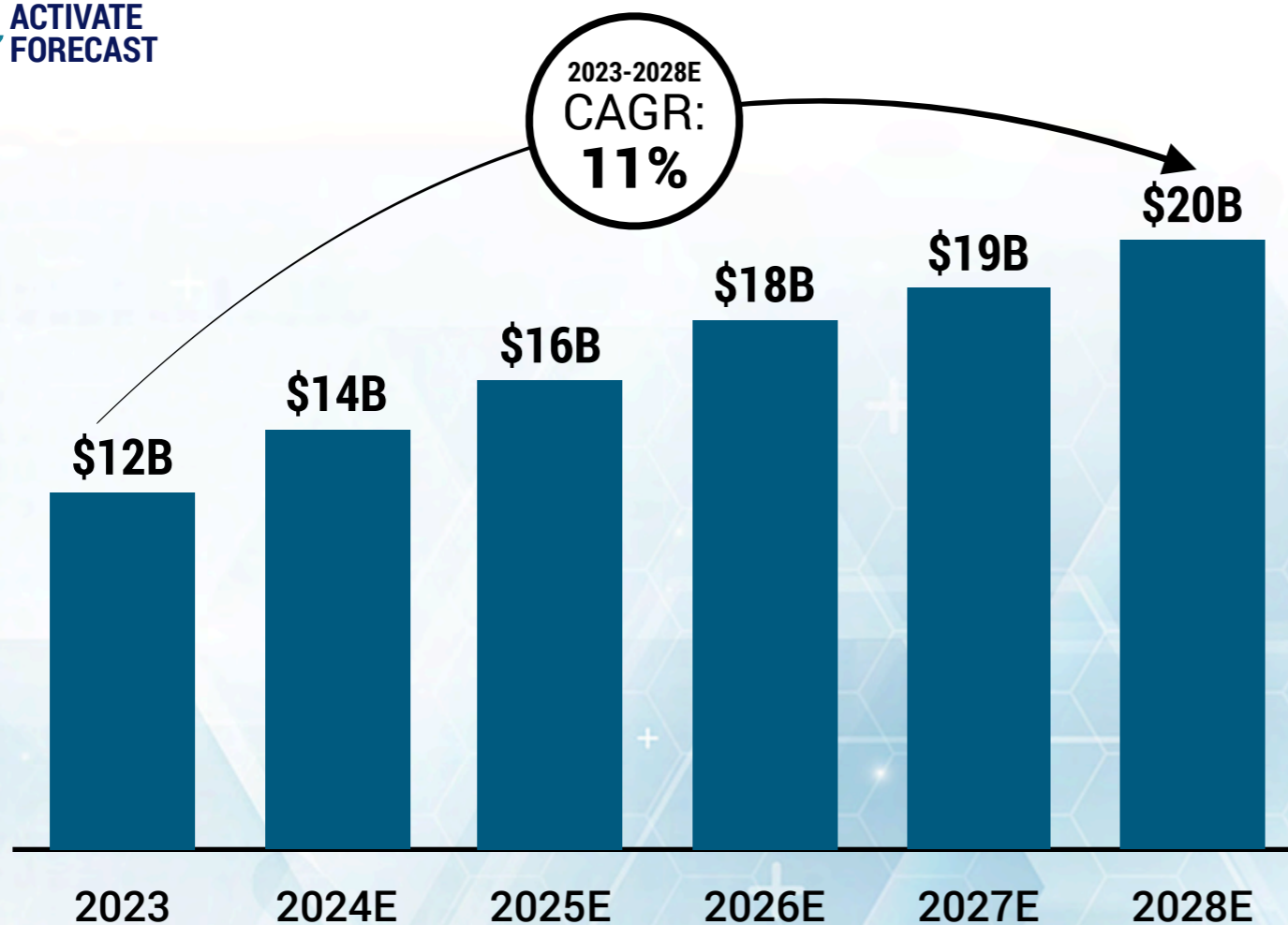
11 NOT LEGAL



1. "Live states" are defined as states in which sports betting is legal and currently operational as of Sept. 2024. Includes Washington, D.C. as a state. 2. "Legal online & in-person" is defined as states where online sports betting and in-person sports betting is legal. 3. "Legal in-person only" is defined as states where sports betting is legal and live but permitted only within the physical boundaries of a retail-licensed sports betting operator or other geofenced location (e.g. sports venues, casinos, hotels, restaurants). 4. "Legal online only" is defined as states where sports betting is legal and live, but not permitted in-person; it is only legal online. 5. "Legal not live" is defined as states who have passed legislation legalizing sports betting, but, as of Sept. 2024, do not have any live operations to sports bet. 6. "Pending legislation" is defined as states that have active legislation to legalize sports betting. 7. 21 is the legal betting age in most states.
Sources: Activate analysis, Activate 2024 Consumer Technology & Media Research Study (n = 4,006), Legal Sports Report, State regulator sites

Sports betting operator revenue will exceed \$20B by 2028 and will grow faster than the amount wagered as operator margins continue to expand

GROSS GAMING REVENUE¹, U.S., 2023-2028E, BILLIONS USD



HOLD % ²	2023	2024E	2025E	2026E	2027E	2028E
	9.1%	9.5%	9.8%	9.9%	10.1%	10.2%

SPORTS BETTING REVENUE¹ GOES TO...

ONLINE SPORTSBOOKS

BETMGM DRAFTKINGS
CAESARS SPORTSBOOK FANDUEL

CASINOS/RACETRACKS

CHURCHILL DOWNS Wynn RESORTS BELMONT PARK
Sands

FACTORS CONTRIBUTING TO AN INCREASE IN HOLD PERCENTAGE²

- Promotion of same-game parlays on major online sportsbooks and continued development of high-margin betting products and markets
- More accurate odds-setting due to increased sophistication of risk management solutions
- Personalized betting experiences that tailor recommendations based on players' historical betting styles and activity

1. Total handle less player winnings. Calculated as a share of the total amount wagered, dependent on odds, type of wager, and individual sportsbooks. 2. "Hold" is defined as the margin generated by the sportsbooks and calculated as the weighted average annualized hold percentage across all reporting jurisdictions. Sources: Activate analysis, Legal Sports Report, The Lines, Nevada Gaming Control Board, SportsHandle, State regulator press releases, State regulator sites, U.K. Gambling Commission, The Wall Street Journal

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Outlook 2025

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